



**Working Group “Conceptualizing  
Maritime & Naval Strategy”  
20 June 2018, 0915-1530**

*(By-invitation side event to Kiel International  
Seapower Symposium 2018)*

Objective: To provide perspectives on conceptualizing strategic naval/maritime capstone documents, including best/worst practices; provide impetus for NATO MARCOM’s actual writing process; help fashion KISS19/KISS20 themes. Strategy writers in informal setting at Villa 78, Niemannsweg 78, Kiel (Hermann-Ehlers Akademie).

Dress code: Business casual/Uniform of the Day.

- 09.15                      Welcome & Objective  
**Johannes Peters**, Center for Maritime Strategy & Security, Institute for Security Policy University of Kiel (ISPK|CMSS)
- 09.30                      Introduction  
**Sebastian Bruns**, Head of Center for Maritime Strategy & Security, ISPK & member of German Navy strategic advisory panel  
“Some principles of German maritime strategy – Writing a German Navy capstone document, 2014-2016”
- 10.15                      Group Photo (on site)
- 10.20                      Coffee Break
- 10.45                      Panel I: How to conceptualize Maritime Strategy – practical experiences, best practices, application  
  - **Andrzej Makowski** Polish Naval Academy – Author of Polish Maritime Security Strategy (2017)
  - **Eric Grove**, Advisor of British Maritime Doctrine 1806 (2004)Chair: **Sarandis “Randy” Papadopoulos**, Dept. of the Navy, Washington, D.C.
- 12.15                      Lunch (Buffet)
- 13.15                      Panel II: The US Maritime Strategy – Writing & Operationalizing It  
  - **Bruce Stubbs**, Director Navy Strategy/OPNAV, Washington
  - **Peter Dombrowski**, Professor US Naval War College, Newport RIChair: **Sebastian Bruns**, ISPK|CMSS
- 14.45                      Wrap-Up and Way Ahead, followed by Vin d’honneur

\*times and speakers subject to change, Program as of 13JUNE18